

Attn: Antitrust Division  
Office of Attorney General  
One Ashburton Place, 18th Floor  
Boston, MA 02108

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SUFFOLK

July 16, 2014

Dear Attorney General Coakley,

I am writing as someone who has seen first-hand the important role Partners HealthCare plays in the life of our communities and our economy.

Partners HealthCare is a key ally in providing high-quality care for many of our employees, and in extending that care into the neighborhoods we know well through our business. Partners has a particularly strong record in investing in community hospitals and community health centers – an ongoing commitment that has been crucial in helping meet the needs of underserved populations.

I personally know many of the leaders of Partners HealthCare, and understand their vision for bringing care to our communities and our neighborhoods to benefit patients and their families. As the head of one of Boston's largest companies, I also know that Partners is vital to the city's and region's economy as the state's largest private employer and symbol of Boston's reputation as a world-class medical center.

As I have read news accounts of the agreement between Partners HealthCare and the Attorney General, it is clear the agreement will require Partners to do what it has said it will do: contain health care costs while continuing to provide quality, coordinated medical care and mental health services for patients in their communities. It is apparent to me that holding Partners to such a commitment is in the public interest.

Based on the news accounts of the agreement between Partners HealthCare and the Attorney General, I believe Partners will be able to continue pursuing its mission as it addresses the concerns expressed by the Commonwealth. Therefore, I support the agreement and would respectfully suggest that the court approve it so that Partners can move forward to assist in helping to meet our communities' needs.

Sincerely,



John Fish

CEO & Chairman, Suffolk Construction